



Contents





Trust actual surplus / (deficit)

| £0.0m | Actual (adjusted)* |
|-------|-----------------------|
| £0.0m | Plan (adjusted)* |
| £0.1m | Actual YTD (adjusted) |
| £0.0m | Plan YTD (adiusted)* |



Covid-19 spend and system **Covid-19 funding**

Revenue actual

£20.8m Revenue actual YTD

Covid funding in month

£16.0m Covid funding YTD



Net current assets

Debtor days

(£40.0m)

Net current assets/(liabilities, debtor days and payables performance

Payables performance (YTD) **

Actual

Value

Quantity

Plan

This month

Previous month



Cash and **EBITDA**

Cash

£155.4m Actual

£145.0m

EBITDA

£14.4m

£15.1m

Plan

Actual

Plan



Capital expenditure

Capital - actual spend in month

Capital - actual spend £18.4m

£10.8m Capital – plan YTD



Elective Recovery Fund (ERF)

ERF values subject to change due to coding updates

ERF forecast actual in month

ERF plan in month

£15.7m ERF forecast actual YTD

ERF plan YTD £7.3m

£ in million Legend

> YTD In month

- * On a control total basis, excluding the effects of impairments and donated assets
- ** Payables performance YTD relates to the Better Payment Practice Code target to pay suppliers within due date or 30 days of receipt of a valid invoice.

Month 5 Financial Performance



- The Month 5 year to date (YTD) position is a £0.1m surplus for performance management purposes. The gross YTD deficit is £0.3m.
- The reported position includes £15.7m of ERF income and matching expenditure.
- The underlying Covid-19 financial impact in month remains high at £14.5m. Clinical Income, on a payment by activity basis, being adversely impacted by £6.2m in month due to reductions in productivity from working in a Covid-19 environment (refer to page 6 for a detailed breakdown and mitigations).

Covid-19 Expenditure

- The Trust has incurred £20.8m of Covid-19 associated expenditure in the YTD.
- Whilst there has been a reduction in the actual levels of Covid-19 patients in the hospitals, the amount of Covid-19 spend incurred to date is a reflection of the pressures services are facing to cope with higher than usual demand, together with the need to maintain a Covid secure environment.
- NHSE/I continues to update the Covid-19 expenditure guidance in line with the latest challenges NHS providers are facing in the ongoing pandemic situation. NHS Trust's can now reclaim any spend that relates to the execution of the "Long Covid Plan". We aim to capture this spend retrospectively when we report the month 6 position.

Elective Recovery Fund (ERF)

- The ERF performance threshold for Q1 ranges from 70% to 85%, linked to the value of activity supplied during the 2019/20 financial year. The ERF threshold was subsequently revised upwards by NHSE/I for Q2 to 95%.
- Alongside this NHSE/I have also agreed to adjust the CUH FY19/20 baseline value downwards to reflect the loss of capacity from the Neuro theatre
 closure (3 theatres).
- As at month 5 CUH has recognised £15.7m of funding through the ERF mechanism (in line with an NHSE/I ERF forecast), £8.2m higher than the initial H1 planning assumption mainly driven by the baseline change due to theatre closures of £5.1m and pricing and performance movements of £3.1m.
- This additional funding has been invested to support reductions in patient waiting lists, to cover additional costs associated with the delivery of activity and will not lead to improved financial performance for CUH or the system during H1.

Efficiency and Productivity Programme (EPP, previously CIP)



- The detailed H2 planning guidance has not been issued at the point of publication, but based on National feedback so far we estimate the Trust will face a challenging target to deliver circa £16.0m of new recurrent EPP benefit, this equates to circa 2.3% of the Trust Turnover.
- The Trust is targeting the delivery of it's EPP across the following three main areas:
 - Fifticiency and productivity savings, i.e. schemes that will help to reduce the current cost base or by growing the margin on other income generation schemes. In support of this a cost reduction plan of £2.4m has been included in the Trust's forecast for H1.
 - COVID-19 cost reductions this category focuses on safely reducing the actual level of expenditure on items that are recorded on the COVID-19 cost tracker
 - Delivering increased ERF income/cost margin

Cash and Capital Position

- The Trust has agreed an initial capital allocation for the year of £42.7m for its core capital requirements. In addition to this, we expect to receive further funding for the Regional Surge Centre (£17.9m), Children's Hospital (£8.5m) and Pathology systems upgrade (£1.8m). This provides a total capital programme of £72.8m (including £1.9m of capitalised PFI costs). Other centrally funded capital allocations may become available during the course of the year.
- The Trust's cash position is strong and the 13 week cash flow forecast does not identify any need for additional revenue cash support in the foreseeable future.

FY21/22 H1 Financial Plan



- The financial framework for the first half (H1) of the FY21/22 financial year maintains the funding arrangements from H2 of the FY20/21 financial year uplifted for inflationary pressures and reduced by efficiency requirements.
- The Trust and our health system have agreed financial plans for H1 of FY21/22 that deliver breakeven positions at both a system level and at an individual organisation level.
- Following the update of the activity baseline to reflect Neuro theatres closures by NHSE/I, it is now forecast that CUH will earn £15.7m of ERF funding in Q1. It is likely that some or all of this funding will be required to cover financial risk arising from the ERF threshold changes as well as to fund investments across the system.
- Due to the increase in ERF performance threshold to 95% in Q2 it is not expected that any further ERF finding will be earnt.

FY21/22 H2 Financial Plan

- Detailed planning guidance is expected to be issued during the last week of September with the planning process expected to run through to the end of November.
- The content of the H2 financial framework will be reviewed and shared with internal stakeholders via a separate planning update document.
- The Trust will assess the risks associated with any new financial framework once the details are published.
- Detailed budgets for H2 of FY21/22 will be prepared and communicated ahead of the month 7 financial reporting cycle.

Trust underlying Covid-19 financial impact

FY21/22 FY21/22

| NF | 15 |
|----|----|
| CU | ΙH |

| | _ | |
|---|---|---|
| | A | |
| (| 1 |) |
| / | | |

FY20/21







(5)

| 4 III | INI I TO INI- | IVIO | 4 III | COVIG-13 I IIIalicial I lessure |
|----------------------|---------------|-------|-------|--|
| 123.5 | 26.2 | 6.2 | 32.4 | Compromised Clinical Income |
| (49.6) | (4.7) | (2.0) | (6.7) | Expenditure - reduced service delivery costs |
| 73.9 | 21.5 | 4.2 | 25.7 | Productivity Reduction |
| 79.7 | 15.4 | 5.3 | 20.8 | Covid-19 revenue costs |
| 0.0 | 0.0 | 2.2 | 2.2 | Covid-19 impact outstanding annual leave |
| <i>7</i> 9. <i>7</i> | 15.4 | 7.5 | 23.0 | Covid-19 – Incremental Costs |
| 19.7 | (0.9) | (0.1) | (1.0) | R&D income at risk |
| 21.6 | 7.3 | 2.9 | 10.2 | Other income reductions |
| 41.3 | 6.4 | 2.8 | 9.2 | Other compromised Income |
| 194.9 | 43.3 | 14.5 | 57.9 | Full adverse impact of Covid-19 |
| 4.4 | 0.0 | 0.0 | 0.0 | Remedial fire safety works (net) |
| 19.1 | 0.0 | 0.0 | 0.0 | Impairment of Trust estate |
| 0.0 | (0.1) | (0.0) | (0.1) | Depreciation and Amortisation |
| 23.5 | (0.1) | (0.0) | (0.1) | Other major items |
| | | | | |
| | | | | |

Covid-19 Financial Pressure

YTD

f'm

| £'m | £'m | £'m | £'m | Mitigations |
|--------|--------|--------|--------|--|
| (86.7) | (24.5) | (10.3) | (34.9) | Clinical income through block payments |
| (10.6) | (0.1) | 0.4 | 0.3 | Clinical income through pass through |
| (95.0) | (18.3) | (4.6) | (22.9) | System Covid funding+Out of envelope funding |
| (11.0) | 0.0 | 0.0 | 0.0 | 20/21 Additional top-up from £5.9m to £7.8m per month |
| (0.9) | (0.4) | 0.0 | (0.4) | Other adjustments - donated asset income |
| 14.2 | (0.1) | 0.0 | (0.1) | Reported NHS Finance Performance Position: Deficit/(Surplus) |

NOTE: ERF Income and Expenditure is excluded from this analysis

This table sets out the adverse impact of Covid-19 on the Trust's finances and the mitigating mechanisms currently in place. The underlying performance is driven by four factors:

1) Productivity Reduction

Compromised clinical income and costs of delivering increasing activity volumes including service developments

2) Covid-19 - Incremental Costs

Covid-19 direct expenditure and incremental Covid-19 related increases in our usual cost base

3) Other compromised income

R&D income, Education and training, Inter Trust services and non NHS paying patient income

4) Other major items

Includes net gap between funding and initial assessment of expenditure for Remedial fire safety works and Impairment of the Trust estate value

5) Net other month 5 funding adjustments

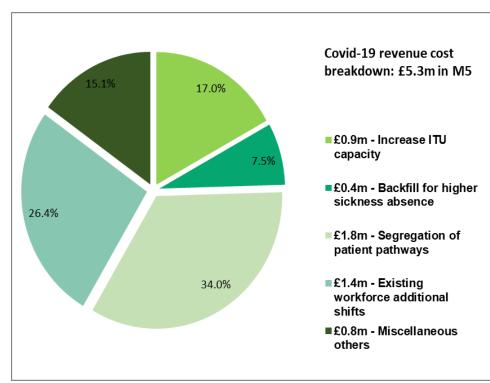
Funding adjustments recognised in month 1 to month 5.

YTD the underlying financial pressure from Covid-19 stands at £57.9m.

Please note: At this stage we are not analysing the total cost of Covid-19 service provision.

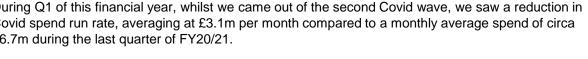
| _ | | In | Month | | Year to Date | | | |
|---|--------|--------|----------|--------------------------|--------------|--------|----------|--------------------------|
| £ Millions | Budget | Actual | Variance | Variance (Exc Covid) | Budget | Actual | Variance | Variance (Exc Covid) |
| Clinical Income - exc. D&D* | 56.3 | 60.0 | 3.8 | 3.8 | 281.5 | 291.4 | 9.9 | 9.9 |
| Clinical Income - D&D* | 12.2 | 12.9 | 0.7 | 0.7 | 60.7 | 64.7 | 4.0 | 4.0 |
| Devolved Income | 22.5 | 19.6 | (2.8) | (2.8) | 112.5 | 103.3 | (9.2) | (9.2) |
| Covid - Income top-up | 3.1 | 3.2 | 0.1 | | 15.7 | 16.0 | 0.3 | |
| Total Income | 94.1 | 95.8 | 1.8 | 1.7 | 470.3 | 475.4 | 5.0 | 4.7 |
| Pay | 46.9 | 47.4 | (0.5) | (0.5) | 234.3 | 236.9 | (2.6) | (2.6) |
| Drugs | 13.8 | 13.8 | (0.1) | (0.1) | 68.9 | 68.5 | 0.5 | 0.5 |
| Non Pay | 25.9 | 26.4 | (0.4) | (0.4) | 129.7 | 134.8 | (5.1) | (5.1) |
| Covid - Pay | 2.2 | 2.6 | (0.4) | | 11.1 | 12.3 | (1.2) | |
| Covid - Drugs | 0.0 | 0.3 | (0.3) | | 0.0 | 0.5 | (0.5) | |
| Covid - Non pay | 2.3 | 2.4 | (0.1) | | 11.5 | 8.0 | 3.5 | |
| Operating Expenditure | 91.1 | 92.9 | (1.8) | (1.0) | 455.5 | 460.9 | (5.5) | (7.2) |
| 501704 | 2.0 | 2.0 | (0.0) | 0.7 | 440 | 44.4 | (0.5) | (2.5) |
| EBITDA | 3.0 | 2.9 | (0.0) | 0.7 | 14.9 | 14.4 | (0.5) | (2.5) |
| Depreciation, Amortisation & Financing | 3.0 | 2.9 | 0.0 | 0.0 | 14.8 | 14.7 | 0.1 | 0.1 |
| Reported gross Surplus / (Deficit) | 0.0 | 0.0 | (0.0) | 0.7 | 0.1 | (0.3) | (0.3) | (2.4) |
| Add back technical adjustments: | | | | | | | | |
| Impairments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Capital donations/grants net I&E impact | 0.0 | 0.0 | 0.0 | 0.0 | (0.1) | 0.3 | 0.4 | 0.4 |
| Net benefit of PPE consumables transactions | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Surplus / (Deficit) NHS financial performance basis | 0.0 | 0.0 | (0.0) | 0.7 | (0.0) | 0.1 | 0.1 | (2.0) |

^{*}D&D = Drugs & devices



Key messages:

During Q1 of this financial year, whilst we came out of the second Covid wave, we saw a reduction in Covid spend run rate, averaging at £3.1m per month compared to a monthly average spend of circa £6.7m during the last guarter of FY20/21.



The Trust continues to invest in services to cope with the increased demand and these pressures have been recognised nationally, with NHS E/I updating the Covid guidance at the start of Q2 of FY21/22 to now include "existing workforce carrying out additional shifts to meet increased demand", which explains the increase in the reported Covid spend run rate for month 4 and month 5 below.

The main areas of Covid recurrent investment in Month 5 are:

| • | Cost to maintain the increase in ITU capacity | £0.9m |
|---|---|-------|
| • | Existing workforce covering additional shifts | £1.4m |
| • | Segregation of patient pathways | £1.8m |
| • | Miscellaneous spend | £0.8m |

Within miscellaneous spend, which sits mainly within corporate services, we have an increase in decontamination / cleaning cost, additional security services to facilitate social distancing and the cost for the vaccination and testing programme.

NHS E/I have made a further amendment to the Covid guidance in month 5 to enable Trust to reclaim back any spend that relates to the execution of "Long Covid Plan". We aim to capture this spend retrospectively when we report the month 6 position.

| Division | Sep-20 (£m) | Oct-20 (£m) | Nov-20 (£m) | Dec-20 (£m) | Jan-21 (£m) | Feb-21 (£m) | Mar-21 (£m) | Apr-21 (£m) | May-21 (£m) | Jun-21 (£m) | Jul-21 (£m) | Aug-21 (£m) |
|------------|-------------|-------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Corporate | £6.0 | £2.9 | £4.1 | £1.8 | £1.7 | £2.3 | £3.0 | £1.1 | £1.1 | £1.7 | £1.2 | £1.9 |
| Division A | £0.1 | £0.0 | £0.0 | £1.1 | £2.9 | £2.3 | £1.7 | £1.0 | £1.0 | £0.0 | £2.9 | £1.5 |
| Division B | £0.3 | £0.2 | £0.1 | £0.4 | £0.5 | £0.5 | £0.3 | £0.3 | £0.3 | (£0.0) | £0.7 | £0.7 |
| Division C | £0.0 | £0.0 | £0.0 | £0.3 | £1.1 | £1.2 | £1.1 | £0.2 | £0.2 | £0.8 | £0.3 | £0.5 |
| Division D | £0.1 | £0.0 | £0.1 | £0.9 | £0.2 | £0.2 | £0.4 | £0.4 | £0.4 | £0.4 | £0.5 | £0.6 |
| Division E | £0.3 | £0.2 | £0.2 | £0.2 | £0.2 | £0.2 | £0.3 | £0.0 | £0.0 | £0.3 | £0.5 | £0.1 |
| Total | £6.7 | £3.3 | £4.5 | £4.7 | £6.6 | £6.7 | £6.7 | £3.1 | £3.1 | £3.1 | £6.1 | £5.3 |
| Covid fi | rst wave | | | | Covid second wave | | | | | Activity | recovery | |

Month 1 to Month 6 Forecast – key messages



| £'m | Month 1 | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | H1 |
|--|---------|---------|---------|---------|---------|---------|---------|
| Operating income from patient care activities | 80.9 | 80.9 | 80.5 | 80.7 | 80.7 | 79.5 | 483.1 |
| Other operating income | 13.1 | 13.1 | 13.5 | 13.2 | 13.2 | 13.2 | 79.4 |
| Total operating income | 94.0 | 94.0 | 94.0 | 94.0 | 94.0 | 92.7 | 562.5 |
| Employee expenses | (49.1) | (49.1) | (49.1) | (49.1) | (49.1) | (49.1) | (294.4) |
| Operating expenses excluding employee expenses | (43.9) | (43.9) | (43.9) | (43.9) | (43.9) | (42.6) | (261.9) |
| Operating Surplus/(Deficit) | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.1 | 6.3 |
| Finance expense | (0.6) | (0.6) | (0.6) | (0.6) | (0.6) | (0.6) | (3.4) |
| PDC dividends payable/refundable | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) | (2.9) |
| Net finance costs | (1.0) | (1.0) | (1.0) | (1.0) | (1.0) | (1.0) | (6.3) |
| Surplus/(Deficit) - NHS financial performance | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| basis for the year to date | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Add back technical adjustments: | | | | | | | |
| Impairments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Capital donations/grants net I&E impact | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 |
| Net benefit of PPE consumables transactions | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Reported gross surplus/(deficit) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 |

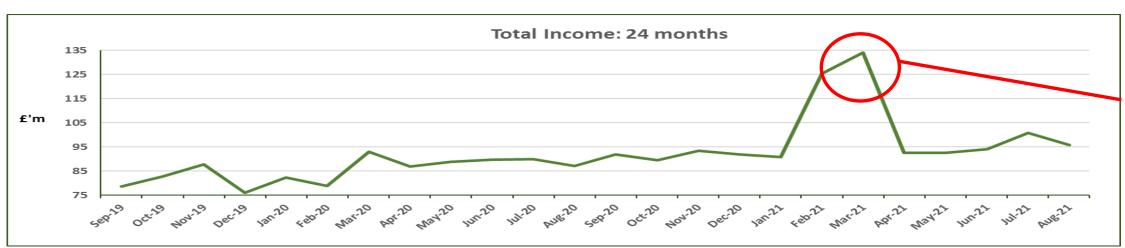
- The Trust submitted an initial H1 (M1-6) plan to NHS E/I and this would deliver a break-even position on an NHS financial basis with a gross surplus of £0.1m.
- This plan for the Trust is summarised above and includes the planned £7.5m ERF income and a reserve of £1.3m offset by a reduction of £6.2m in 'growth' income.

Month 5 performance against forecast



| £'m | M5 YTD Plan | M5 YTD Actual | Variance | Notes |
|--|----------------|------------------|----------|---|
| Operating income from patient care activities | 403.7 | 416.4 | 12.8 | |
| Other operating income | 66.2 | 59.0 | (7.2) | |
| Total income | 469.8 | 475.4 | 5.6 | Total income is above plan year to date |
| Employee expenses | (245.3) | (249.2) | (3.9) | |
| Operating expenses excluding employee expenses | (219.2) | (221.3) | (2.1) | |
| Operating surplus / (deficit) | 5.3 | 4.9 | (0.5) | Operating position is behind plan year to date |
| Finance costs | | | | |
| Finance expense | (2.8) | (2.7) | 0.1 | |
| PDC dividends payable/refundable | (2.4) | (2.4) | 0.0 | |
| Net Finance costs | (5.2) | (5.1) | 0.1 | |
| Reported gross surplus/(deficit) | 0.1 | (0.3) | (0.3) | Performance is behind of plan year to date |
| Add back technical adjustments: | | | | |
| Impairments | 0.0 | 0.0 | 0.0 | |
| Capital donations/grants net I&E impact | (0.1) | 0.3 | 0.4 | |
| Net benefit of PPE consumables transactions | 0.0 | 0.0 | 0.0 | |
| Surplus/(Deficit) - NHS financial performance basis for the year to date | (0.0) | 0.1 | 0.1 | Net position is marginally ahead of plan year to date |

- The Trust is line with plan on an NHS financial performance basis.
- The reported position includes £38.8m (£7.8m/month) of top-up funding. This matches the funding level in FY20/21. The Trust has also received £15.6m (£3.1m/month) of system Covid-19 funding and £0.5m of outside envelope Covid funding to cover new schemes that were outside the originally funding allocations e.g. the vaccination centre.
- The reported expenditure position includes £20.7m of year to date Covid expenditure.



| NHS |
|-----|
| CUH |

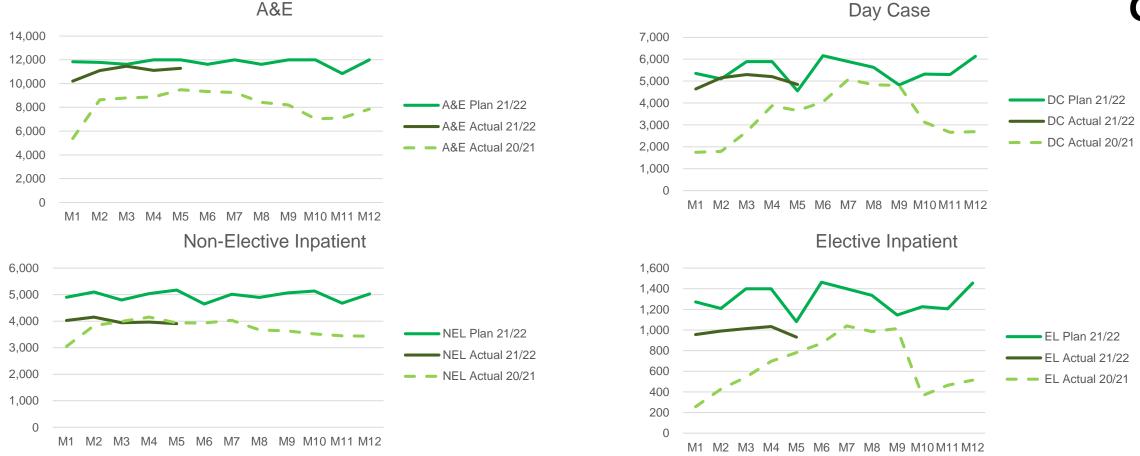
Note: The Feb-21 and Mar-21 income figures include additional ad hoc income to support fire safety works, lost income, annual leave and superannuation funding.

| £'m | | In Month | | Year to Date | | | |
|------------------------|------|----------|----------|--------------|--------|----------|--|
| | Plan | Actual | Variance | Plan | Actual | Variance | |
| Admitted Patient Care | 26.9 | 25.1 | (1.8) | 140.1 | 125.2 | (14.9) | |
| Outpatient | 10.4 | 10.1 | (0.3) | 51.5 | 50.5 | (1.0) | |
| Accident and Emergency | 2.1 | 2.1 | 0.0 | 10.4 | 10.2 | (0.2) | |
| Other Activity | 29.0 | 35.6 | 6.5 | 140.3 | 170.2 | 29.9 | |
| Total Clinical Income | 68.5 | 73.0 | 4.5 | 342.2 | 356.1 | 13.9 | |
| | | | | | | | |
| Devolved Income | 22.5 | 19.6 | (2.8) | 112.5 | 103.3 | (9.2) | |
| Covid - Income top-up | 3.1 | 3.2 | 0.1 | 15.7 | 16.0 | 0.3 | |
| Total Trust Income | 94.1 | 95.8 | 1.8 | 470.3 | 475.4 | 5.0 | |

- As reported in FY20/21, the Clinical Income plan reflects the pre-Covid level of performance. The devolved income plan includes monthly top-up funding of £7.8m and Covid funding of £3.1m.
- At the end of month 5, the Trust's overall income position is £5.0m above plan. Clinical income is £13.9m ahead of plan, with devolved income £9.2m adverse to plan.
- The Clinical Income position includes forecast ERF income of £15.7m year to date.
- Within Admitted Patient Care, Outpatients and Accident and Emergency there is adverse variance of £16.1m due to Covid with this shortfall in income covered by the block payment within Other Activity.
- The devolved income variance is primarily driven by lower customer billing in FY21/22 and specific risk adjustments.

Clinical Income - Activity information (A&E, DC, NEL and EL)

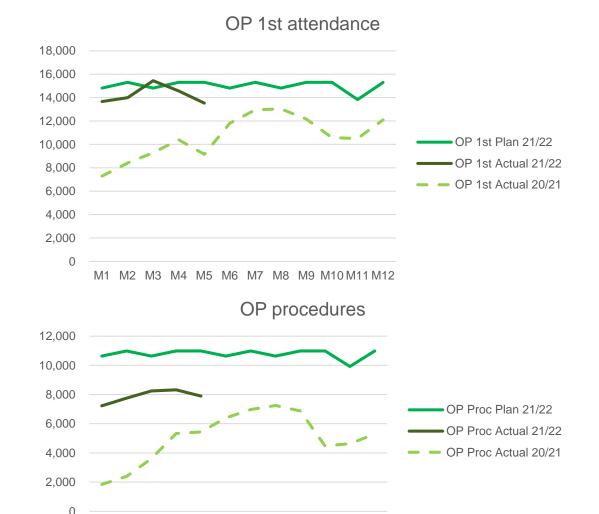


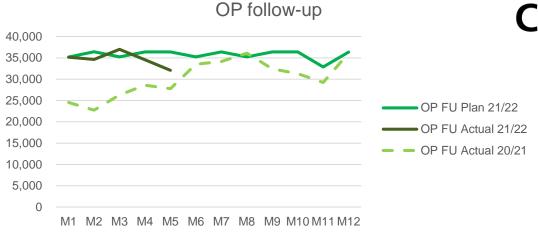


- A&E activity remains close to planned activity levels at month 5 (set at pre-Covid level).
- Both Day Case and Inpatient Spells remain below plan and have declined in month 5 as expected in the plan phasing due to summer.
- Non-elective spells are comparable to FY20/21 level.

Clinical Income - Activity information (OP FA, FUP and Procedure)







Key messages:

All Outpatient areas are performing above FY20/21 actuals but remain below plan

| £m | Month 5 |
|-------|--|
| (0.4) | Drugs and Devices under-performance |
| (6.8) | Contracted clinical commissioning income under-performance |
| 0.6 | Non-contracted clinical commissioning income over- performance |
| (6.6) | In month overall service under-performance |
| 11.1 | Offset - by clinical income mainly through block, ERF over- performance and additional commissioner funding |
| 4.5 | NET clinical income over-performance |

M1 M2 M3 M4 M5 M6 M7 M8 M9 M10 M11 M12

FY21/22 H1 ERF Initial Plan (£'m)

| Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Total |
|--------|--------|--------|--------|--------|--------|-------|
| | | | | | | |
| 2.7 | 3.6 | 0.0 | 0.5 | 0.6 | 0.2 | 7.5 |



FY21/22 H1 ERF Actual and Forecast (£'m)

| POD | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Total |
|--------------------------------|-----------------------|-----------------------|-----------------------|------------------------------------|----------|----------|-------------|
| | Actual (confirmed) | Actual (confirmed) | Actual (confirmed) | Actual (awaiting validation) | Forecast | Forecast | H1 Forecast |
| DC | 3.9 | 4.4 | 4.5 | 4.1 | 3.9 | 4.0 | 24.8 |
| IP spell | 4.5 | 5.1 | 5.3 | 4.6 | 4.1 | 4.2 | 27.8 |
| OP Attendance | 8.0 | 8.1 | 8.8 | 8.3 | 6.6 | 8.1 | 48.0 |
| OP Procedure | 1.3 | 1.4 | 1.4 | 1.4 | 1.3 | 1.4 | 8.1 |
| Total £ | 17.8 | 19.0 | 20.0 | 18.4 | 16.0 | 17.6 | 108.8 |
| Percentage (%) against FY20/21 | | | | | | | |
| actuals (i.e. baseline) | 96% | 107% | 97% | 95% | 91% | 92% | |
| ERF ACTUAL AND FORECAST | 5.3 | 6.5 | 3.9 | 0.0 | 0.0 | 0.0 | 15.7 |

FY21/22 H1 ERF variance to plan (£'m)

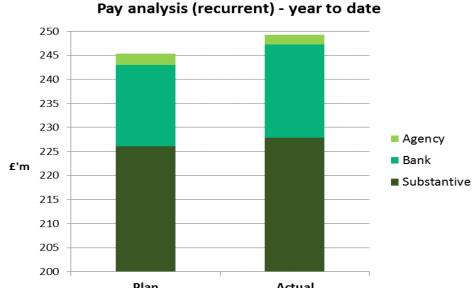
| POD | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Total |
|-------------------------|--------|--------|--------|--------|--------|--------|-------|
| FORECAST ERF ABOVE PLAN | 2.6 | 2.9 | 3.9 | (0.5) | (0.6) | (0.2) | 8.2 |

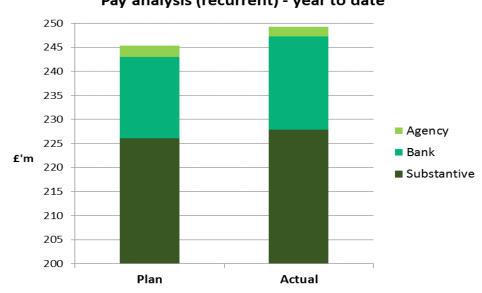
Key messages

ERF PLAN

- The table summarises the ERF plan and forecast for H1 FY21/22.
- The Trust is forecasting receipt of £15.7m of ERF funding for Q1 of FY21/22
- The system is reviewing the forecast performance year to date and the allocation of the available funding to cover planned investments and financial gaps arising from the ERF threshold changes.

- At the end of month 5, the Trust is reporting a £3.9m adverse position on pay.
- The Trust continues to take actions to restore and maintain services in a Covid safe environment and has invested £12.3m of Covid pay related spend as at month 5.
- When excluding the Covid related pay budget and spend, the Trust is reporting an underlying adverse variance of £2.7m YTD, of which circa £1.4m relates to additional investment to secure the ERF delivery. The allocation of pay costs to Covid remains under review and it is anticipated that there will be further adjustments made in month 6.
- Refer overleaf for an additional analysis of the Covid element in pay expenditure.
- Bank spend as a proportion to the total pay bill as at month 5 is 8%, while agency spend for the same time period is only 0.8% of the total pay bill. The main driver for the bank spend is the additional shifts required to meet the increased demand.

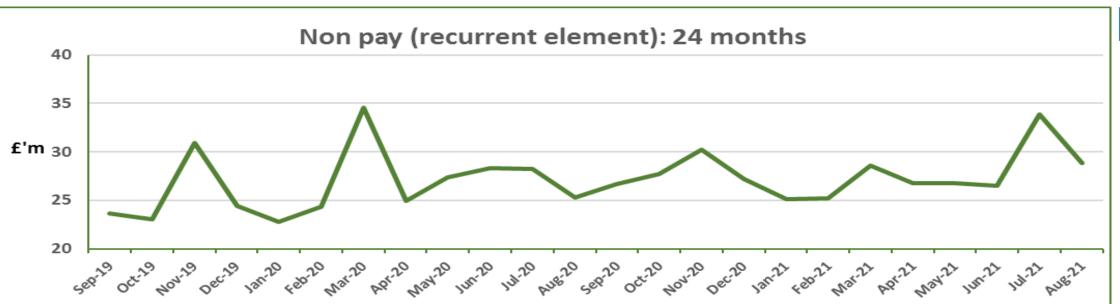






| | | In Month | | | Year to Date | | - NHS |
|-----------------------------------|--------|----------|----------|--------|--------------|----------|-------------------------------------|
| £ Millions | Budget | Actual | Variance | Budget | Actual | Variance | CUH |
| Non Covid: | | | | | | | CO 11 |
| Administrative & Clerical | 6.8 | 7.4 | (0.7) | 33.9 | 36.4 | (2.6) | |
| Allied Healthcare Professionals | 2.6 | 2.7 | (0.0) | 13.2 | 13.4 | (0.2) | N Ti |
| Clinical Scientists & Technicians | 4.3 | 4.3 | 0.0 | 21.5 | 21.7 | (0.2) | Note: The non-covid adverse |
| Medical and Dental Staff | 15.4 | 15.4 | 0.0 | 77.2 | 78.0 | (8.0) | variance of £2.7m includes £1.4m of |
| Nursing | 16.7 | 16.6 | 0.2 | 83.6 | 82.8 | 0.8 | funded ERF staff support costs |
| Other Pay Costs | 1.0 | 1.0 | (0.0) | 5.0 | 4.6 | 0.4 | _ |
| Subtotal for non-covid | 46.9 | 47.4 | (0.5) | 234.3 | 237.0 | (2.7) | |
| | | | | | | | |
| Covid: | | | | | | | |
| Administrative & Clerical | 0.6 | 0.2 | 0.4 | 2.9 | 1.3 | 1.6 | |
| Allied Healthcare Professionals | 0.1 | 0.2 | (0.1) | 0.5 | 0.7 | (0.2) | |
| Clinical Scientists & Technicians | 0.0 | 0.1 | (0.0) | 0.2 | 0.2 | (0.0) | |
| Medical and Dental Staff | 0.7 | 0.9 | (0.2) | 3.6 | 3.6 | 0.1 | |
| Nursing | 0.7 | 1.2 | (0.5) | 3.4 | 6.2 | (2.8) | |
| Other Pay Costs | 0.1 | 0.1 | 0.0 | 0.4 | 0.3 | 0.2 | _ |
| Subtotal for covid | 2.2 | 2.6 | (0.4) | 11.1 | 12.3 | (1.2) | |
| Total Pay Cost | 49.1 | 50.0 | (0.9) | 245.4 | 249.3 | (3.9) | |

| | | In Month | | | Year to Date | | NHS |
|------------------------|--------|----------|----------|--------|--------------|----------|---|
| £ Millions | Budget | Actual | Variance | Budget | Actual | Variance | CUH |
| Non Covid: | | | | | | | |
| Agency | 0.4 | 0.3 | 0.0 | 1.8 | 1.1 | 0.6 | Note: The non- |
| Bank | 2.6 | 3.4 | (0.8) | 13.2 | 15.3 | (2.1) | covid adverse variance of £2.7m includes £1.4m of |
| Contracted | 0.2 | 0.3 | (0.0) | 1.1 | 1.1 | (0.0) | funded ERF staff support costs |
| Substantive | 43.7 | 43.4 | 0.3 | 218.3 | 219.4 | (1.2) | 55445 |
| Subtotal for non-covid | 46.9 | 47.4 | (0.5) | 234.3 | 237.0 | (2.7) | |
| Covid: | | | | | | | |
| Agency | 0.1 | 0.3 | (0.2) | 0.6 | 0.9 | (0.2) | |
| Bank | 0.7 | 0.9 | (0.2) | 3.7 | 4.1 | (0.4) | |
| Contracted | 0.0 | 0.0 | (0.0) | 0.0 | 0.1 | (0.1) | |
| Substantive | 1.3 | 1.4 | (0.0) | 6.7 | 7.2 | (0.5) | |
| Subtotal for covid | 2.2 | 2.6 | (0.4) | 11.1 | 12.3 | (1.2) | |
| Total Pay Cost | 49.1 | 50.0 | (0.9) | 245.4 | 249.3 | (3.9) | |



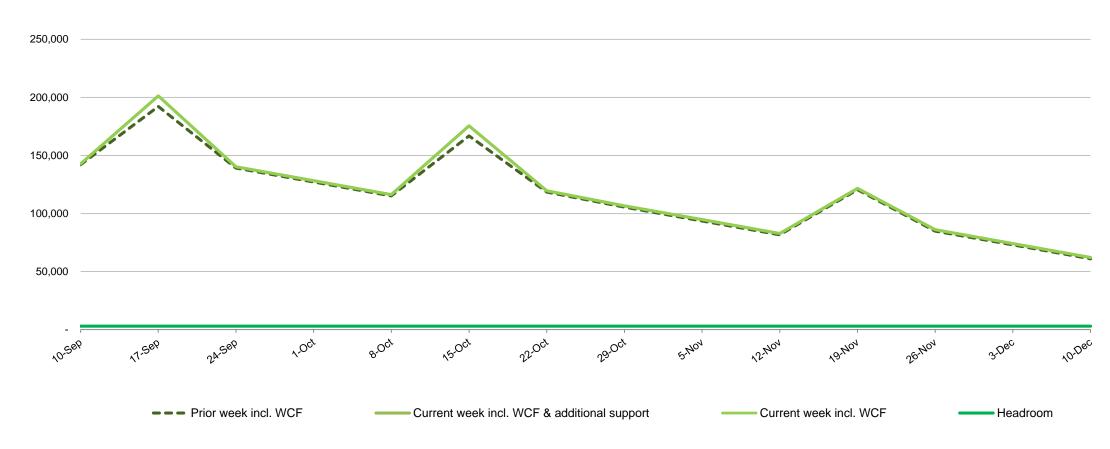


- At the end of month 5, the Trust's non pay position is £1.2m adverse to plan (including Covid costs).
- When excluding Covid related non-pay budget and expenditure, the adverse variance becomes £4.2m YTD (refer to the next slide).
- The Trust has assessed the value of untaken annual leave and has increased the overall provision by £2.2m to reflect the current position at month 5.
- The Trust continues to invest to support services to recover activity to pre-Covid levels. Non pay expenditure totalling £6.8m, fully covered by the ERF funding was reported within the month 4 position which explains the uplift on the graph above in that month and also explains the YTD adverse variance as at month 5.
- The allocation of the non-pay costs that can be categorised as Covid remains under review and it is anticipated that there will be further adjustments made in month 6.

| | | In Month | | | Year to Date | 2 | |
|---|--------|----------|----------|--------|--------------|----------|---|
| £millions | Budget | Actual | Variance | Budget | Actual | Variance | NH5 |
| Non Covid: | | | | | | | CUH |
| Drugs | 13.8 | 13.8 | (0.1) | 68.9 | 68.5 | 0.5 | COLL |
| Clinical Supplies | 15.3 | 15.6 | (0.4) | 76.3 | 75.6 | 0.7 | Nata The Menth 5 |
| Misc Other Operating expenses | 1.2 | 2.0 | (8.0) | 6.1 | 9.1 | (3.0) | Note: The Month 5 figures show a non |
| Premises | 5.2 | 4.8 | 0.4 | 26.0 | 26.0 | 0.1 | Covid recurrent year to date |
| Clinical Negligence | 1.9 | 1.9 | (0.0) | 9.7 | 9.7 | 0.0 | adverse variance of |
| Other non pay costs (including CIP) | 2.1 | 1.8 | 0.4 | 10.6 | 10.9 | (0.3) | £2.0m - this includes £6.8m of |
| Total Recurrent | 39.5 | 40.0 | (0.5) | 197.7 | 199.7 | (2.0) | funded ERF costs |
| | | | | | | | |
| Other non pay costs | 0.3 | 0.1 | 0.2 | 1.3 | 0.9 | 0.4 | |
| Receivables impairment net of reversals | 0.0 | 0.2 | (0.2) | 0.0 | 2.5 | (2.5) | _ |
| Total Non-recurrent | 0.3 | 0.3 | 0.0 | 1.3 | 3.4 | (2.1) | |
| | | | | | | | _ |
| Subtotal for non-covid | 39.8 | 40.2 | (0.4) | 199.0 | 203.2 | (4.2) | _ |
| Covid: | | | | | | | |
| Drugs | 0.0 | 0.3 | (0.3) | 0.0 | 0.5 | (0.5) | |
| Clinical Supplies | 1.0 | 0.9 | 0.1 | 5.1 | 4.4 | 0.7 | |
| Misc Other Operating expenses | 0.1 | 0.1 | 0.0 | 0.5 | (0.3) | 0.8 | |
| Premises | 0.1 | 0.2 | (0.1) | 0.4 | 0.8 | (0.3) | |
| Clinical Negligence | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| Other non pay costs (including CIP) | 1.1 | 1.3 | (0.2) | 5.4 | 3.2 | 2.3 | _ |
| Subtotal for covid | 2.3 | 2.7 | (0.4) | 11.5 | 8.5 | 3.0 | |
| Total Non Pay | 42.1 | 42.9 | (0.9) | 210.5 | 211.7 | (1.2) | Ī |

CUH 13 week rolling cash flow forecast (£000)





Key messages:

• The forecast suggests that there is no requirement for additional revenue cash support within this 13 week period.



Appendices

Month 5 capital expenditure position



| Year to Date (Month 5) | | | | | | | |
|-------------------------------|---------------------|----------------------|-----------------------|--|--|--|--|
| | Budget £m | Actuals £m | Variance £m | | | | |
| Programme | | | | | | | |
| Estates / HV | 4.8 | 2.6 | 2.2 | | | | |
| e Hospital / Legacy Systems | 0.5 | 0.3 | 0.2 | | | | |
| Medical Equipment Replacement | 0.8 | 0.7 | 0.1 | | | | |
| G2 | 1.2 | 0.9 | 0.3 | | | | |
| Addenbrookes 3 | 0.0 | 0.0 | 0.0 | | | | |
| Children's Hospital | 1.9 | 2.2 | -0.3 | | | | |
| Surge Centre | 0.0 | 9.8 | -9.8 | | | | |
| Other Developments | 1.8 | 1.8 | -0.1 | | | | |
| Programme Total | 10.8 | 18.4 | -7.5 | | | | |

| | Forecast | | | | | | |
|--------|-------------|----------|--|--|--|--|--|
| | | | | | | | |
| Budget | Expenditure | Variance | | | | | |
| £m | £m | £m | | | | | |
| | | | | | | | |
| 15.3 | 15.3 | 0.0 | | | | | |
| 1.9 | 1.9 | 0.0 | | | | | |
| 9.4 | 9.4 | 0.0 | | | | | |
| 2.0 | 2.0 | 0.0 | | | | | |
| 0.0 | 0.0 | 0.0 | | | | | |
| 8.5 | 8.5 | 0.0 | | | | | |
| 25.1 | 25.1 | 0.0 | | | | | |
| 10.7 | 10.7 | 0.0 | | | | | |
| | | | | | | | |
| 72.8 | 72.8 | 0.0 | | | | | |

Key Issues/Notes Year to Date

- The capital programme is ahead of plan YTD by £7.5m. This mainly follows a periodic valuation of progress on the Surge Centre scheme.
- This is partially offset by some slippage on backlog maintenance and HV schemes.
- Spending totaled £11.0m in August.

Key Issues/Notes Forecast

The forecast remains to achieve plan.

| Balance sheet | M5 Actual £million |
|---------------------------------------|-----------------------|
| Non-current assets | |
| Intangible assets | 25.0 |
| Property, plant and equipment | 405.8 |
| Total non-current assets | 430.8 |
| Current assets | |
| Inventories | 11.0 |
| Trade and other receivables | 78.4 |
| Cash and cash equivalents | 78.4 155.4 |
| Total current assets | 244.8 |
| Total Culterit assets | 244.0 |
| Current liabilities | |
| Trade and other payables | (177.5) |
| Borrowings | (8.6) |
| Provisions | (11.7) |
| Other liabilities | (87.0) |
| Total current liabilities | (284.8) |
| Total assets less current liabilities | 390.8 |
| Non-current liabilities | |
| Borrowings | (91.0) |
| Provisions | (5.1) |
| Total non-current liabilities | (96.1) |
| Total assets employed | 294.7 |
| Taxpayers' equity | |
| Public dividend capital | 557.4 |
| Revaluation reserve | 34.4 |
| Income and expenditure reserve | (297.1) |
| | |

294.7

Balance sheet commentary at month 5

- The balance sheet shows a positive net assets of £294.7m.
- Non-current liabilities as at month 5 stand at £96.1m, of which £91.0m represents capital borrowing (including PFI) and £5.1m relates to provisions, mainly for the Remedial Fire Safety works.
- Cash remains strong as at month 5 despite the Trust action to continue accelerating creditor payments to support the private sector to recover from the downtime in business during the Covid-19 lock down.
- The balance sheet includes £34.4m of resource to support the completion of the Remedial fire safety works expected to be deployed over the coming years.



Total taxpayers' and others' equity